



DEPARTMENT OF THE AIR FORCE
UNITED STATES SPACE FORCE
SPACE BASE DELTA 1


21 July 2022

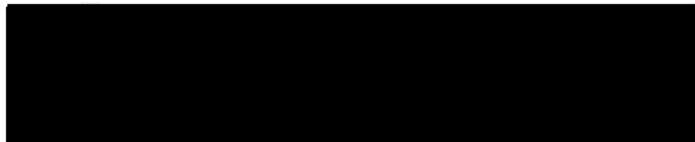
MEMORANDUM FOR AFMC/CC

FROM: 21 CPTS/CC



SUBJECT: SLECP-O Recommendation – TSgt Christopher J. Williams

1. TSgt Christopher Williams is unquestionably my best (#1/87 NCOs). His unparalleled intelligence, professionalism, and dedication elevate those around him to higher excellence. He possesses elite leadership qualities and the moral fiber required of an Air Force officer. Furthermore, his selection as SLECP-O candidate is absolutely in the best interest of the US Air Force and officer corps!
2. Chris is the exact type of Airman that we should transition from the enlisted to the officer corps. I am confident that Chris will not only succeed, but excel as an Air Force officer. It is with pleasure and sincere high expectation of selection that I recommend him for acceptance to OTS.
4. If you have any questions, please contact me at 



Commander

SEMPER SUPRA



**DEPARTMENT OF THE AIR FORCE
UNITED STATES SPACE FORCE
SPACE BASE DELTA 1**

7 Jul 22

MEMORANDUM FOR CHIEF OF SPACE OPERATIONS

FROM: SBD 1/CC

SUBJECT: SLECP-O Recommendation – TSgt Christopher J. Williams

1. It is with great pleasure that I recommend TSgt Christopher Williams as our Space Base Delta 1 nominee for SLECP-O. A quick glance of his records will reveal that he has risen above his peers throughout his entire career and is a proven leader at all levels. He leaves an undeniable wake of team and individual successes wherever the Air Force places him. Early on in his exceptional career, you will notice he was a four-time group Airman of the quarter, an Airman Leadership School Commandant Award winner, and a group level Airman of the year. As a direct result of his success as a junior enlisted Airman, having only been an NCO for one month, he was chosen to lead MacDill AFB's Honor Guard program which is charged with the second most robust funeral honors program in the DAF. This position, typically reserved for a SNCO, proved no match for Christopher's leadership. He molded, guided, and developed 139 of our nation's newest service members while preserving the tradition of customs the world's greatest Air Force was built on. Additionally, he garnered the Air Mobility Command Honor Guard Member of the Year award and served a key role in his squadron winning the General Curtis E. LeMay award for best Force Support Squadron in the Air Force. Finally, as a two-time wing nominee for SLECP-O, he has continued to develop as a leader and is now more ready than ever to become an officer.

2. Since Christopher has been part of our vast and ever-evolving Front Range team, he has shown no signs of slowing down. Under his direction, his team developed and implemented processes which improved performance across his career field which culminated in the flight being named the SAF/FM Financial Operations Flight of the Year. He was selected for deployment to AFRICOM where he executed a \$21 million budget, forward deployed several times and led two decoration and bullet writing seminars targeting 15,000 members globally. For his deployed accomplishments, he garnered the individual Office of the Under Secretary of Defense (OUSD) award for Contributions in Financial Management in a Contingency Operation. Upon his return, he was chosen as the NCOIC of the command's largest Financial Analysis Flight, where he was charged with leading 28 personnel in providing financial analysis and decision support for eight Deltas, 111 tenants and two Combatant Commands. He led his team to yet another OUSD award for Budget Execution Team of the Year, and was my selection for the SBD 1 Junior Enlisted Lance P. Sijan Leadership Award. It is with my strongest sentiment that I recommend Christopher Williams for commission under SLECP-O. The officer corps will benefit from having a leader with Chris' pedigree within its ranks, make him a 2nd Lieutenant now!

3. If there are any questions concerning this recommendation, I can be reached at [REDACTED] email at [REDACTED]

[REDACTED]

Commander

SEMPER SUPRA



**DEPARTMENT OF THE AIR FORCE
UNITED STATES SPACE FORCE
HEADQUARTERS SPACE OPERATIONS COMMAND**

20 July 22

MEMORANDUM FOR AFMC/A1DC

FROM: SpOC/CC

[REDACTED]

SUBJECT: Selection for Senior Leader Enlisted Commissioning Program - Officer Training School (SLECP-O)

1. I am proud to announce our selection for USAF SLECP-O:
 - a. TSgt Christopher Williams, 21st Comptroller Squadron, Peterson Space Force Base, is our SpOC number 1 nomination.
2. TSgt Williams has demonstrated exemplary performance, commitment to excellence, and would make an outstanding Officer in our United States Air Force.
3. If you have additional questions or concerns, please contact [REDACTED]
[REDACTED]

[REDACTED]

[REDACTED]

Lieutenant General, USSF
Commander

NOMINATION FOR AWARD

AWARD Senior Leader Enlisted Commissioning Program (SLECP)		CATEGORY <i>(If Applicable)</i> OTS	AWARD PERIOD 2022
RANK/NAME OF NOMINEE <i>(First, Middle Initial, Last)</i>		MAJCOM, FOA, OR DRU	
DAFSC/DUTY TITLE	NOMINEE'S TELEPHONE <i>(DSN & Commercial)</i>		
UNIT/OFFICE SYMBOL/STREET ADDRESS/BASE/STATE/ZIP CODE			
RANK/NAME OF UNIT COMMANDER <i>(First, Middle Initial, Last)</i> /COMMANDER'S TELEPHONE <i>(DSN & Commercial)</i>			

SPECIFIC ACCOMPLISHMENTS *(Use single-spaced, bullet format)*

- CAREER ACCOMPLISHMENTS (10 bullets not including headers):**
- Drove 449 AEG GPC prgm; mng'd 7 accts f/3 OL/\$300K f/COCOM ISR ops--awd'd OUSD/FM Contingency Mbr OTY
 - Led 139 mbrs ISO 17K sq mi AOR; dir'd MFH f/1.4K/DoD Warrior Games/130 events--awd'd MAJCOM HG Mbr OTY
 - Directed 2 sections; earn'd #1 in AF f/5 metrics/pub'd 4 best practices AF-wide--tm won 21 gp/6 Wg/10 USSF/FM awds
 - Revitalized HG pgm; est'd qtrly boards/Wg recognition ceremony/drafted 62 AFAMs--ldrshp inspired AF LeMay awd
 - Upgraded spt t/927 ARW; coord'd w/2 orgs/\$22K ITE buy--pwr'd combat air refueling f/912 mbrs...4x Gp AoQ/Gp AoY
 - Key t/HUREVAC efforts; dir'd 50 briefs f/4K TFA/audited 2.1K trvl vchrs/pd \$2.3M--garn'd MAJCOM Spec Acts Awd
 - Powered SpOC's lrgst bdgt flt; NCOIC f/28-mbr tm ISO 8 Deltas/112 tenants/2 CCMDs--won Gp & SpOC/S8 NCOQ
 - Drove SecAF pri/USSF standup; led 6-mbr tm/migrated 720 leave accts/est'd 3 orgs--key t/SAF/FM Fin Ops Flt OTY
 - Piloted \$376M FY23 Ex Plan f/6 bases; liaised w/15 units/3 DELs--key'd OUSD/FM Budget Execution TmOTY awd
 - Unparalleled leader! Awd'd ALS Commandant, 2x Wg SLECP-O nom, Wg Jr Enl Sijan...Definitely select f/OTS now!

NOMINATION FOR AWARD

RANK/NAME OF NOMINEE *(First, Middle Initial, Last)*

SPECIFIC ACCOMPLISHMENTS *(Use single-spaced, bullet format) (Continued)*

ACRONYMS: Place acronyms on page 2.

AEG - Air Expeditionary Group

FM - Financial Management

HG - Honor Guard

ITE - Information Technology Equipment

MFH - Military Funeral Honors

OL - Operating Locations

My Desire to Serve as a Commissioned Officer

TSgt Christopher J. Williams

We are at a pivotal time in our nation's history – we are facing peer competitors that not only want to see us fail, but also, for the first time in my lifetime they have the means to ensure it. My experience as an enlisted leader has taught me how to recognize, interpret and relay vital information efficiently and effectively. I can recognize and solve complex problems that others cannot with little direction. I have the tactical and strategic prowess to affect and implement positive change to develop teams into force multipliers. I believe that the battle is not in the trenches anymore, it is a strategic technological chess match that will be fought and won in air, space and cyberspace. In a decade or so, we will reflect upon these critical moments and this enterprise will not look the same. My goal is to expand my sphere of influence so that when I do look back, I will know that I've done everything I could to safeguard the United States' position as the greatest country on earth.

I have experienced effective leadership that stimulates creativity and growth, and ineffective leaders that stifle it. I have witnessed the positive and negative influence that commissioned officers can have on a group and I will use these experiences to promote a healthy team-oriented climate. I have a proven track record of leading and developing high-performing teams. This is best illustrated in two very specific scenarios as an enlisted leader: the first, upon my arrival to Schriever SFB, where my flight was ranked nearly dead last in the Air Force in essentially all gradable metrics. With the trust of my leadership and cooperation of my fellow NCOs, we turned individuals into a team, developed and implemented standardized processes and held people accountable. This fostered an environment of free thinking and self-worth that culminated in our recognition as the 2020 Assistant Secretary of the Air Force for Financial Management and Comptroller, Financial Services Office of the Year. Second, the next team I led was tasked with aiding the standup of the United States Space Force (USSF) and merging the 21st and 50th Comptroller Squadrons into a single unit. We accomplished this while providing uninterrupted support to 18,400 joint personnel, two Combatant Commands, two USSF Field Commands, 8 space deltas and 111 mission partners. Our efforts resulted in our flight's selection as the 2021 Under Secretary of Defense's Budget Formulation and Execution Team of the Year. As a testament to my leadership capabilities, I was recognized as the first Space Base Delta 1 Junior Enlisted Lance P. Sijan Leadership Award winner.

I have the tenacity and courage to make tough decisions in a decentralized command structure. I have exemplified these abilities throughout my career, specifically while conducting several outside-the-wire missions executed in hostile areas of East Africa. I thrive outside of my comfort zone. The Department of the Air Force needs officers who possess these skills, can be placed in any situation and develop solutions that rally the team to complete the mission.

I am eager for the opportunity to showcase the lessons I have learned on a larger scale. For this reason, I have deliberately chosen three AFSC's where I know I can be impactful to a large number of Airmen immediately upon commissioning. I am equipped to mentor and grow the next generation of leaders that our national security will depend on after I am gone. We need decisive, experienced and persistent officers now more than ever, and I bring that to the fight. I am humbled and grateful to the commanders, supervisors, and mentors who have groomed me to serve in a higher capacity, I am ready to lead as a commissioned officer in the United States Air Force.

VI. OVERALL PERFORMANCE ASSESSMENT (Overall assessment of performance during rating period commensurate with Sections III-V.) RATEE NAME: WILLIAMS, CHRISTOPHER J.

Not-Rated Met some but not all expectations Met all expectations Exceeded some, but not all expectations Exceed most, if not all expectations

VII. RATER INFORMATION (Signature signifies this is an unbiased assessment and all ACA feedback sessions were completed as required per AFI 36-2406)

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION DUTY TITLE DATE Financial Services Supervisor 12 Apr 2016

VIII. ADDITIONAL RATER'S COMMENTS CONCUR NON-CONCUR

1. COMMENTS (Comments are optional unless required for Referral: if not used, state "This Section Not Used") (Minimum of 1 line, but maximum of 2 lines) - Nurse Transition Pgm POC; integrated 87 accession rcds; pres'd pay advances--prompt payment of \$187.5K to mbrs - Selected for Corona South DVC; coordinated logistics & lodging accommodations for FM DVs--coined by SAF/FM

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION DUTY TITLE DATE SSN SIGNATURE 12 Apr 2016

IX. UNIT COMMANDER/MILITARY OR CIVILIAN DIRECTOR/OTHER AUTHORIZED REVIEWER'S COMMENTS CONCUR NON-CONCUR

1. COMMENTS (Comments are optional with a maximum of 1 line, if not used, state "This Section Not Used") - Nature leader; lead tvl tech; sel'd to shadow 6 AMW/CCC--earned flt Top Performer awd & WSA AOQ Oct-Dec '15

2. FUTURE ROLES (Recommend up to three roles/assignments that best serve the Air Force and continues the Airman's development) 1. Officer Training School 2. Financial Analysis Technician 3.

3. PROMOTION ELIGIBLE (Promotion eligibility as-of closeout date) NO 4. THIS IS A REFERRAL REPORT NO 5. QUALITY FORCE REVIEW (Ratee's personnel record has been reviewed for quality force indicators during the reporting period) YES

6. PROMOTION RECOMMENDATION (Completed by Forced Distribution Authority only when member is TIG/TIS promotion eligible on EPR closeout date) DO NOT PROMOTE NOT READY NOW PROMOTE MUST PROMOTE PROMOTE NOW

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION DUTY TITLE DATE SSN SIGNATURE 12 Apr 2016

X. FUNCTIONAL EXAMINER/AIR FORCE ADVISOR (Indicate applicable review by marking the appropriate box) FUNCTIONAL EXAMINER AIR FORCE ADVISOR

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION DUTY TITLE DATE SSN SIGNATURE

XI. REMARKS (Only use this section to spell out uncommon acronyms or to place required comments IAW AFI 36-2406.) Airman of the Quarter (AOQ), Contracting (CONS), Distinguished Visitor Coordinator (DVC), Financial Management (FM), Generation Exercise (GENEX), Inspector General (IG), Letter of Appreciation (LOA), Senior Enlisted Leader (SEL), Station Gain (SG), Wing Staff Agency (WSA)

XII. RATEE'S ACKNOWLEDGEMENT I acknowledge all required ACA feedback was accomplished during the reporting period and feedback was provided upon receipt of this report (unless otherwise stated above).

SIGNATURE DATE 12 Apr 2016

VI. OVERALL PERFORMANCE ASSESSMENT (Overall assessment of performance during rating period commensurate with Sections III-V.) RATEE NAME:
WILLIAMS, CHRISTOPHER J.

Not-Rated <input type="checkbox"/>	Met some but not all expectations <input type="checkbox"/>	Met all expectations <input type="checkbox"/>	Exceeded some, but not all expectations <input type="checkbox"/>	Exceed most, if not all expectations <input checked="" type="checkbox"/>
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VII. RATER INFORMATION (Signature signifies this is an unbiased assessment and all ACA feedback sessions were completed as required per AFI 36-2406)

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]	DUTY TITLE [REDACTED]	DATE 25 Apr 2017
[REDACTED]	SSN [REDACTED]	SIGNATURE [REDACTED]

VIII. ADDITIONAL RATER'S COMMENTS CONCUR NON-CONCUR

1. COMMENTS (Comments are optional unless required for Referral; if not used, state "This Section Not Used") (Minimum of 1 line, but maximum of 2 lines)
 - Developed 2 MOBEX PDF briefings; informed 200 warfighters AOR trvl/milpay entitlements--ISO RGM/801X msn
 - Monitored 80 mbr MilPDS error list; ID'd 16 discrepancies/disburs'd \$27K w/0 delay--mitigat'd potential deferr'd pay

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]	DUTY TITLE Superintendent, Wing Staff & CPTS	DATE 25 Apr 2017
[REDACTED]	SSN [REDACTED]	SIGNATURE [REDACTED]

IX. UNIT COMMANDER/MILITARY OR CIVILIAN DIRECTOR/OTHER AUTHORIZED REVIEWER'S COMMENTS CONCUR NON-CONCUR

1. COMMENTS (Comments are optional with a maximum of 1 line, if not used, state "This Section Not Used".)
 - In-processed 6 AMW/COCOM DVs; coin'd by Brig Gen Mott/Lt Gen Rock f/superior cust service--Group AoQ f/1Q

2. FUTURE ROLES (Recommend up to three roles/assignments that best serve the Air Force and continues the Airman's development)

1. Financial Analyst Technician	2. DTS Team Lead	3. OTS
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3. PROMOTION ELIGIBLE (Promotion eligibility as-of closeout date) YES	4. THIS IS A REFERRAL REPORT NO	5. QUALITY FORCE REVIEW (Ratee's personnel record has been reviewed for quality force indicators during the reporting period) YES
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6. PROMOTION RECOMMENDATION (Completed by Forced Distribution Authority only when member is TIG/TIS promotion eligible on EPR closeout date)

DO NOT PROMOTE <input type="checkbox"/>	NOT READY NOW <input type="checkbox"/>	PROMOTE <input type="checkbox"/>	MUST PROMOTE <input checked="" type="checkbox"/>	PROMOTE NOW <input type="checkbox"/>
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NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]	DUTY TITLE Commander	DATE 01 May 2017
[REDACTED]	SSN [REDACTED]	SIGNATURE [REDACTED]

X. FUNCTIONAL EXAMINER/AIR FORCE ADVISOR (Indicate applicable review by marking the appropriate box) FUNCTIONAL EXAMINER AIR FORCE ADVISOR

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION	DUTY TITLE	DATE
[REDACTED]	SSN	SIGNATURE

XI. REMARKS (Only use this section to spell out uncommon acronyms or to place required comments IAW AFI 36-2406.)
 Air Force Financial Service Center (AFFSC); Defense Enterprise Accounting & Management System (DEAMS); Defense Finance and Accounting Service (DFAS); Defense Acquisition University (DAU); In Support Of (ISO); Joint Services Against Drunk Driving (JSADD); Mobility Exercise (MOBEX); Personnel Deployment Function (PDF); PCS In-processing System (PIPS); Program Management Office (PMO); Rapid Global Mobility (RGM); Station Gain (SG)

XII. RATEE'S ACKNOWLEDGEMENT I acknowledge all required ACA feedback was accomplished during the reporting period and feedback was provided upon receipt of this report (unless otherwise stated above).

SIGNATURE [REDACTED]	DATE 02 May 2017
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VI. OVERALL PERFORMANCE ASSESSMENT <i>(Overall assessment of performance during rating period commensurate with Sections III-V.)</i>					RATEE NAME: WILLIAMS, CHRISTOPHER J.					
Not-Rated <input type="checkbox"/>	Met some but not all expectations <input type="checkbox"/>	Met all expectations <input type="checkbox"/>	Exceeded some, but not all expectations <input type="checkbox"/>	Exceed most, if not all expectations <input checked="" type="checkbox"/>						
VII. RATER INFORMATION <i>(Signature signifies this is an unbiased assessment and all ACA feedback sessions were completed as required per AFI 36-2406)</i>										
NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]					DUTY TITLE Quality Assurance Manager					DATE 06 Mar 2018
[REDACTED]					SSN [REDACTED]		SIGNATURE [REDACTED]			[REDACTED]
VIII. ADDITIONAL RATER'S COMMENTS					<input checked="" type="checkbox"/> CONCUR <input type="checkbox"/> NON-CONCUR					
1. COMMENTS <i>(Comments are optional unless required for Referral; if not used, state "This Section Not Used") (Minimum of 1 line, but maximum of 2 lines)</i> - Key to HUREVAC efforts; prcs'd 2K vchrs/\$2.3M & 149 tvl advances/\$150K in 6 hrs--garn'd AMC Spec Acts Awd - Excell'd in PME; led 47 peers/guided study Gps/led vol proj ISO Back2School fair--received ALS Commandant awd										
NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]					DUTY TITLE Flight Commander, Financial Operations					DATE 06 Mar 2018
[REDACTED]					SSN [REDACTED]		SIGNATURE [REDACTED]			Digitally signed by [REDACTED]
IX. UNIT COMMANDER/MILITARY OR CIVILIAN DIRECTOR/OTHER AUTHORIZED REVIEWER'S COMMENTS					<input checked="" type="checkbox"/> CONCUR <input type="checkbox"/> NON-CONCUR					
1. COMMENTS <i>(Comments are optional with a maximum of 1 line, if not used, state "This Section Not Used")</i> - Dedicat'd Gp UFPM/PTL w/98.9% CPTS/95% WSA currency; led 45 Sq PT events/130 OCO rdy--Gp 2x AoQ/AOY										
2. FUTURE ROLES <i>(Recommend up to three roles/assignments that best serve the Air Force and continues the Airman's development)</i> 1. NCOIC, Financial Operations 2. Financial Analysis Supervisor 3. Resource Advisor										
3. PROMOTION ELIGIBLE <i>(Promotion eligibility as-of closeout date)</i> NO			4. THIS IS A REFERRAL REPORT NO				5. QUALITY FORCE REVIEW <i>(Ratee's personnel record has been reviewed for quality force indicators during the reporting period)</i> YES			
6. PROMOTION RECOMMENDATION <i>(Completed by Forced Distribution Authority only when member is TIG/TIS promotion eligible on EPR closeout date)</i>										
DO NOT PROMOTE <input type="checkbox"/>		NOT READY NOW <input type="checkbox"/>		PROMOTE <input type="checkbox"/>		MUST PROMOTE <input type="checkbox"/>		PROMOTE NOW <input type="checkbox"/>		
NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]					DUTY TITLE Commander					DATE 06 Mar 2018
[REDACTED]					SSN [REDACTED]		SIGNATURE [REDACTED]			[REDACTED]
X. FUNCTIONAL EXAMINER/AIR FORCE ADVISOR <i>(Indicate applicable review by marking the appropriate box)</i>					<input type="checkbox"/> FUNCTIONAL EXAMINER <input type="checkbox"/> AIR FORCE ADVISOR					
NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION					DUTY TITLE					DATE
[REDACTED]					SSN		SIGNATURE			[REDACTED]
XI. REMARKS <i>(Only use this section to spell out uncommon acronyms or to place required comments IAW AFI 36-2406.)</i> Airmen & Family Readiness Center (AFRC); Continuous Professional Education (CPE); Defense Acquisition University (DAU); Defense Enterprise Accounting & Management System (DEAMS); Defense Finance & Accounting Service (DFAS); Hurricane Evacuation (HUREVAC); Joint Service Against Drunk Driving (JSADD); Mobility Exercise (MOBEX); Pre-Deployment Function (PDF); Program Management Office (PMO); Senior Leader Enlisted Commissioning Program (SLECP-O); Unit Fitness Program Manager (UFPM)										
XII. RATEE'S ACKNOWLEDGEMENT <i>I acknowledge all required ACA feedback was accomplished during the reporting period and feedback was provided upon receipt of this report (unless otherwise stated above).</i>										
SIGNATURE [REDACTED]								Digitally signed by [REDACTED]		DATE 07 Mar 2018

VI. OVERALL PERFORMANCE ASSESSMENT (Overall assessment of performance during rating period commensurate with Sections III-V.) RATEE NAME:
WILLIAMS, CHRISTOPHER J.

Not-Rated <input type="checkbox"/>	Met some but not all expectations <input type="checkbox"/>	Met all expectations <input type="checkbox"/>	Exceeded some, but not all expectations <input type="checkbox"/>	Exceed most, if not all expectations <input checked="" type="checkbox"/>
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VII. RATER INFORMATION (Signature signifies this is an unbiased assessment and all ACA feedback sessions were completed as required per AFI 36-2406)

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]	DUTY TITLE NCOIC, Base Honor Guard	DATE 28 Feb 2019
	SSN [REDACTED]	SIGNATURE [REDACTED]

VIII. ADDITIONAL RATER'S COMMENTS CONCUR NON-CONCUR

1. COMMENTS (Comments are optional unless required for Referral; if not used, state "This Section Not Used") (Minimum of 1 line, but maximum of 2 lines)
 - Revis'd recognition pres; fused written/formal board/bi-annual ceremony--garner'd wg spt f/indv/tm accomplishments
 - Base HG Mbr of Year; authored HG policy & procedures; crafted SOP/contract/PIF/trng schedule--laid groundwork

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]	DUTY TITLE Superintendent, Force Support Squadron	DATE 07 Mar 2019
	SSN [REDACTED]	SIGNATURE [REDACTED]

IX. UNIT COMMANDER/MILITARY OR CIVILIAN DIRECTOR/OTHER AUTHORIZED REVIEWER'S COMMENTS CONCUR NON-CONCUR

1. COMMENTS (Comments are optional with a maximum of 1 line, if not used, state "This Section Not Used")
 - Key to '18 AMC #1 large FSS! Led 54 Amn from across the Wg; rendered 550 funeral honors--spt'd 17K sq mi AOR

2. FUTURE ROLES (Recommend up to three roles/assignments that best serve the Air Force and continues the Airman's development)

1. NCOIC, Financial Operations	2. Financial Analysis Supervisor	3. ALS Instructor
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3. PROMOTION ELIGIBLE (Promotion eligibility as-of closeout date) NO	4. THIS IS A REFERRAL REPORT NO	5. QUALITY FORCE REVIEW (Ratee's personnel record has been reviewed for quality force indicators during the reporting period) YES
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6. PROMOTION RECOMMENDATION (Completed by Forced Distribution Authority only when member is TIG/TIS promotion eligible on EPR closeout date)

DO NOT PROMOTE <input type="checkbox"/>	NOT READY NOW <input type="checkbox"/>	PROMOTE <input type="checkbox"/>	MUST PROMOTE <input type="checkbox"/>	PROMOTE NOW <input type="checkbox"/>
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NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]	DUTY TITLE Commander	DATE 07 Mar 2019
	SSN [REDACTED]	SIGNATURE [REDACTED]

X. FUNCTIONAL EXAMINER/AIR FORCE ADVISOR (Indicate applicable review by marking the appropriate box) FUNCTIONAL EXAMINER AIR FORCE ADVISOR

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION	DUTY TITLE	DATE
	SSN	SIGNATURE

XI. REMARKS (Only use this section to spell out uncommon acronyms or to place required comments IAW AFI 36-2406.)
 Base Honor Guard (BHG); Blanket Purchase Agreement (BPA); Civil Air Patrol (CAP); Contingency, Exercise, Deployment (CED); Developmental Special Duty (DSD); Defense Travel System (DTS); Fitness Assessment (FA); Honor Guard (HG); Honor Guard Manual (HGMAN); Military Funeral Honors (MFH); Organizational Defense Travel Administrator (ODTA); Pall Bearer (PB); Standard Operating Procedures (SOP); Unit Fitness Program Manager (UFPM)

XII. RATEE'S ACKNOWLEDGEMENT I acknowledge all required ACA feedback was accomplished during the reporting period and feedback was provided upon receipt of this report (unless otherwise stated above).

SIGNATURE [REDACTED] Digitally signed by [REDACTED]	DATE 11 Mar 2019
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VI. OVERALL PERFORMANCE ASSESSMENT (Overall assessment of performance during rating period commensurate with Sections III-V.) **RATEE NAME:** WILLIAMS, CHRISTOPHER J.

Not-Rated Met some but not all expectations Met all expectations Exceeded some, but not all expectations Exceed most, if not all expectations

VII. RATER INFORMATION (Signature signifies this is an unbiased assessment and all ACA feedback sessions were completed as required per AFI 36-2406)

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION
[REDACTED]
DUTY TITLE
Superintendent, Base Honor Guard
DATE
05 Feb 2020
SSN
[REDACTED]
SIGNATURE
[REDACTED]

VIII. ADDITIONAL RATER'S COMMENTS CONCUR NON-CONCUR

1. COMMENTS (Comments are optional unless required for Referral; if not used, state "This Section Not Used") (Minimum of 1 line, but maximum of 2 lines)
- Drafted 31 AFAM's/est'd qtrly boards/Wg recognition ceremony; revitalized HG awards pgm/secured installation spt
- CORONA South '19 liaison f/CSAF; coord'd trvl/security w/Team 21 & NCT f/Op Overlord event--coined by CSAF

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION
VYRON M. FOLDS, CMSgt, USAF
6th Force Support Squadron (AMC)
MacDill AFB, FL
DUTY TITLE
Superintendent, Force Support Squadron
DATE
06 Feb 2020
SSN
[REDACTED]
SIGNATURE
[REDACTED]

IX. UNIT COMMANDER/MILITARY OR CIVILIAN DIRECTOR/OTHER AUTHORIZED REVIEWER'S COMMENTS CONCUR NON-CONCUR

1. COMMENTS (Comments are optional with a maximum of 1 line, if not used, state "This Section Not Used".)
- Outstanding leader! Key to HG success; coord'd event spt f/MoH memorial--ldrshp vital to Sq's '18 AF LeMay award

2. FUTURE ROLES (Recommend up to three roles/assignments that best serve the Air Force and continues the Airman's development)
1. NCOIC, Financial Operations 2. Financial Analysis Supervisor 3.

3. PROMOTION ELIGIBLE (Promotion eligibility as-of closeout date) YES
4. THIS IS A REFERRAL REPORT NO
5. QUALITY FORCE REVIEW (Ratee's personnel record has been reviewed for quality force indicators during the reporting period) YES

6. PROMOTION RECOMMENDATION (Completed by Forced Distribution Authority only when member is TIG/TIS promotion eligible on EPR closeout date)
DO NOT PROMOTE NOT READY NOW PROMOTE MUST PROMOTE PROMOTE NOW

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION
[REDACTED]
DUTY TITLE
Commander
DATE
11 Feb 2020
SSN
[REDACTED]
SIGNATURE
[REDACTED]

X. FUNCTIONAL EXAMINER/AIR FORCE ADVISOR (Indicate applicable review by marking the appropriate box) FUNCTIONAL EXAMINER AIR FORCE ADVISOR

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION
[REDACTED]
DUTY TITLE
[REDACTED]
DATE
[REDACTED]
SSN
[REDACTED]
SIGNATURE
[REDACTED]

XI. REMARKS (Only use this section to spell out uncommon acronyms or to place required comments IAW AFI 36-2406.)
Honor Guard (HG); Medal of Honor (MoH); Military Funeral Honors (MFH); Noncommissioned Officer of Colors Team (NCT); Out-Of-Cycle (OOC); Squadron Innovation Funds (SIF)

XII. RATEE'S ACKNOWLEDGEMENT I acknowledge all required ACA feedback was accomplished during the reporting period and feedback was provided upon receipt of this report (unless otherwise stated above).

SIGNATURE [REDACTED] DATE 12 Feb 2020

VI. OVERALL PERFORMANCE ASSESSMENT (Overall assessment of performance during rating period commensurate with Sections III-V.) RATEE NAME:
WILLIAMS, CHRISTOPHER J.

Not-Rated <input type="checkbox"/>	Met some but not all expectations <input type="checkbox"/>	Met all expectations <input type="checkbox"/>	Exceeded some, but not all expectations <input type="checkbox"/>	Exceed most, if not all expectations <input checked="" type="checkbox"/>
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VII. RATER INFORMATION (Signature signifies this is an unbiased assessment and all ACA feedback sessions were completed as required per AFI 36-2406)

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]	DUTY TITLE Flight Chief, Financial Operations	SSN [REDACTED]	DATE 08 Dec 2020
Type of Signature Digital		SIGNATURE [REDACTED]	

VIII. ADDITIONAL RATER'S COMMENTS CONCUR NON-CONCUR

1. COMMENTS (Comments are optional unless required for Referral; if not used, state "This Section Not Used") (Minimum of 1 line, but maximum of 2 lines)
- Directed 2 sections; earn'd #1 in AF f/5 metrics/pub'd 4 best practices AF-wide--tm won 2 gp/1 wg/2 SpOC/FM awds
- Mng'd Leaveweb trans; fixed 720 accounts/activated 3 units/Deltas f/72 prsnl--drove CSAF top priority/USSF standup

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]	DUTY TITLE Operations Superintendent	SSN [REDACTED]	DATE 08 Dec 2020
Type of Signature Digital		SIGNATURE [REDACTED]	

IX. UNIT COMMANDER/MILITARY OR CIVILIAN DIRECTOR/OTHER AUTHORIZED REVIEWER'S COMMENTS CONCUR NON-CONCUR

1. COMMENTS (Comments are optional with a maximum of 1 line, if not used, state "This Section Not Used")
- Led 6-mbr trvl tm; directed 78 briefs/audited 684 vchrs/pd \$5.5M w/94% accuracy--clenched USSF/FM FSO Flt OTY

2. FUTURE ROLES (Recommend up to three roles/assignments that best serve the Air Force and continues the Airman's development)

1. NCOIC, Financial Operations	2. NCOIC, Financial Analysis	3. Military Training Instructor
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3. PROMOTION ELIGIBLE (Promotion eligibility as-of closeout date) 4. THIS IS A REFERRAL REPORT 5. QUALITY FORCE REVIEW (Ratee's personnel record has been reviewed for quality force indicators during the reporting period)

NO NO YES

6. PROMOTION RECOMMENDATION (Completed by Forced Distribution Authority only when member is TIG/TIS promotion eligible on EPR closeout date)

DO NOT PROMOTE <input type="checkbox"/>	NOT READY NOW <input type="checkbox"/>	PROMOTE <input type="checkbox"/>	MUST PROMOTE <input type="checkbox"/>	PROMOTE NOW <input type="checkbox"/>
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NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]	DUTY TITLE Commander	SSN [REDACTED]	DATE 09 Dec 2020
Type of Signature Digital		SIGNATURE [REDACTED]	

X. FUNCTIONAL EXAMINER/AIR FORCE ADVISOR (Indicate applicable review by marking the appropriate box) FUNCTIONAL EXAMINER AIR FORCE ADVISOR

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION	DUTY TITLE	SSN	DATE
Type of Signature Digital		SIGNATURE	

XI. REMARKS (Only use this section to spell out uncommon acronyms or to place required comments IAW AFI 36-2406.)
Defense Travel System (DTS); LeaveWeb (LW); Performer of the Month (PoM); Personally Procured Move (PPM); Reserve Component (RC); Task Force (TF); Technical Training Graduate (TTG); Upgrade Training (UGT)

XII. RATEE'S ACKNOWLEDGEMENT I acknowledge all required ACA feedback was accomplished during the reporting period and feedback was provided upon receipt of this report (unless otherwise stated above).

Type of Signature Digital	SIGNATURE [REDACTED]	DATE 10 Dec 2020
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VI. OVERALL PERFORMANCE ASSESSMENT (Overall assessment of performance during rating period commensurate with Sections III-V.) RATEE NAME:
WILLIAMS, CHRISTOPHER J

Not-Rated <input type="checkbox"/>	Met some but not all expectations <input type="checkbox"/>	Met all expectations <input type="checkbox"/>	Exceeded some, but not all expectations <input type="checkbox"/>	Exceed most, if not all expectations <input checked="" type="checkbox"/>
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VII. RATER INFORMATION (Signature signifies this is an unbiased assessment and all ACA feedback sessions were completed as required per AFI 36-2406)

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]	DUTY TITLE Flight Chief, Financial Analysis	SSN [REDACTED]	DATE 01 Dec 2021
Type of Signature Digital		SIGNATURE [REDACTED]	

VIII. ADDITIONAL RATER'S COMMENTS CONCUR NON-CONCUR

1. COMMENTS (Comments are optional unless required for Referral; if not used, state "This Section Not Used") (Minimum of 1 line, but maximum of 2 lines)
- Led 449 AEG FM ops; mng'd/funded \$21M prgm f/120 PRs/84 kts--equipped 4 COCOMs/3 FOBs/700 prsnl/22 a/c
- RA program trainer; taught 6 courses/5 OPLOCs/117 TF psnl--standardiz'd financial spt f/6 Msn Deltas/#1 HQ metrics

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION MATTHEW C. CHUMACEIRO, 1Lt, USAF 21st Comptroller Squadron (AFMC) Schriever SFB CO	DUTY TITLE Flight Commander, Financial Analysis	SSN [REDACTED]	DATE 01 Dec 2021
Type of Signature Digital		SIGNATURE [REDACTED]	

IX. UNIT COMMANDER/MILITARY OR CIVILIAN DIRECTOR/OTHER AUTHORIZED REVIEWER'S COMMENTS CONCUR NON-CONCUR

1. COMMENTS (Comments are optional with a maximum of 1 line, if not used, state "This Section Not Used")
- Sourced \$150K utility rpr proj; restored running water t/critical KP SCN site f/37 mbrs--key t/SAF/FM FSO OTY awd

2. FUTURE ROLES (Recommend up to three roles/assignments that best serve the Air Force and continues the Airman's development)

1. NCOIC, Financial Analysis	2. Financial Analysis Supervisor	3. Military Training Instructor
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3. PROMOTION ELIGIBLE (Promotion eligibility as-of closeout date)
NO

4. THIS IS A REFERRAL REPORT
NO

5. QUALITY FORCE REVIEW (Ratee's personnel record has been reviewed for quality force indicators during the reporting period)
YES

6. PROMOTION RECOMMENDATION (Completed by Forced Distribution Authority only when member is TIG/TIS promotion eligible on EPR closeout date)

DO NOT PROMOTE <input type="checkbox"/>	NOT READY NOW <input type="checkbox"/>	PROMOTE <input type="checkbox"/>	MUST PROMOTE <input type="checkbox"/>	PROMOTE NOW <input type="checkbox"/>
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NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION [REDACTED]	DUTY TITLE Commander	SSN [REDACTED]	DATE 01 Dec 2021
Type of Signature Digital		SIGNATURE [REDACTED]	

X. FUNCTIONAL EXAMINER/AIR FORCE ADVISOR (Indicate applicable review by marking the appropriate box) FUNCTIONAL EXAMINER AIR FORCE ADVISOR

NAME, RANK, BRANCH OF SERVICE, ORGN, CMD, AND LOCATION	DUTY TITLE Disbursing Agent	SSN [REDACTED]	DATE Dec 15, 2021
Type of Signature Digital		SIGNATURE	

XI. REMARKS (Only use this section to spell out uncommon acronyms or to place required comments IAW AFI 36-2406.)
CADJ - Chabelley Airfield Djibouti; CDET - Cyber Defense Engineering and Training; CLDJ - Camp Lemonnier Djibouti; ERQS - Expeditionary Rescue Squadron; KBR - Kellogg Brown & Root; LSA - Logistics Staging Area; OTW - Outside the Wire; PR - Personnel Rescue; SCN - Satellite Control Network; TF - Total Force; TSE - Tactical Security Element

XII. RATEE'S ACKNOWLEDGEMENT I acknowledge all required ACA feedback was accomplished during the reporting period and feedback was provided upon receipt of this report (unless otherwise stated above).

Type of Signature Digital	SIGNATURE [REDACTED]	DATE 15 Dec 2021
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AIR FORCE PERSONNEL CENTER

Air Force Officer Qualifying Test Scores

Test Results

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Today: 27-Jun-2022 04:27 PM

Test Scores of WILLIAMS,CHRISTO

Test Date	TCO	Form/Version	Pilot	CSO	ABM	Acad Aptitude	Verbal	Quantitative
Superscore	1530	T/6	44	90	74	72	63	75
February 06, 2013	1530							

Note: The scores listed above are the only valid scores.

[Check another score](#)

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Air Force Personnel Center, Randolph AFB, Texas 78150