## SLECP Nominee Information

| Name (Last, First, MI) / Go-by name |  | SSAN | Current / Proj Grade |
| :---: | :---: | :---: | :---: |
| Ekker, Kyle A |  |  | E6 / E7 |
| Requested AFSC/Title and alternate if applicable: | 1.14N1 - Intelligence |  |  |
|  | 2.71S1 - Special Investigations |  |  |
|  | 3.13 N - Nuclear and Missile Operations |  |  |
| Note: Projected AFSC classification is limited to Line of the Air Force AFSCs. Please refer to the Air Force Officer Classification Directory (AFOCD) maintained on myPers for the minimum qualification requirements for each AFSC. If requesting AFSCs 13C, 13D, 13L, 71S, or 92T, applicant must also have an alternate AFSC identified |  |  |  |
| Current Unit \& PAS (include GPAS, if applicable): 613th Air Operations Center / HLORFHKY |  |  |  |
| Duty Phone: | Military Email Address: |  |  |
| Unit Mailing Address: | Current Base: |  |  |
|  | Joint Base Pearl Harbor Hickam, HI |  |  |
| Waiver Requirements, if applicable: |  |  |  |

# MEMORANDUM FOR PACAF/CC 

FROM: 613th Air Operations Center
700 Hangar Avenue (Bldg 2045)
Joint Base Pearl Harbor-Hickam, HI 96853

SUBJECT: Letter of Recommendation for (M)Sgt Kyle Ekker

1. I highly recommend (M)Sgt Kyle Ekker as a must select for the Senior Leader Enlisted Commissioning Program (SLECP). He is an exceptional leader and, through hard work and a clear commitment to service before self, holds the complete trust of his Airmen, peers, and leadership. I have the utmost confidence he will be an exceptional officer and leader in our Air Force.
2. (M)Sgt Ekker is a gifted intelligence analyst who has displayed highly effective leadership and strong moral character throughout his career. He has excelled in every assignment, both at home station and deployed, leading a total of 212 Airmen across three career fields and has been selected for three separate Group level leadership positions. Kyle's proven leadership and commitment to excellence was recognized early by his selection to become an intelligence mission instructor and evaluator, and his eventual selection as NCOIC of the 497 ISRG's Standardization \& Evaluations Program, where he was responsible for ensuring the qualifications for over 850 crew members across four Squadrons. (M)Sgt Ekker's time at Joint Base Pearl Harbor-Hickam has been highly productive as well, as he has been awarded the 692 ISRG's Technician of the year in 2019 and Tuskegee NCO Award nominee in 2020, the $8^{\text {th }}$ Intelligence Squadron's NCO of the year in 2020, and the $613^{\text {th }}$ Air Operations Center Lance P. Sijan Award nominee in 2021. He consistently seeks to improve work center processes and has repeatedly developed the best out of his teams by setting the example and leading with purpose. His highly effective leadership and initiative ultimately saved the Air Force $\$ 8.7$ million by restructuring ISR flight profiles and re-purposing 32,000 annual work hours. Kyle has also led his flight to five team quarterly awards, six BTZ wins, six squadron performers of the month, five achievement medals, and eight individual annual awards. (M)Sgt Ekker is clearly a leader who excels across the spectrum of professionalism and integrity.
3. Kyle possesses the leadership, aptitude, and character necessary to become a superb Air Force Officer. He is a must select for the Senior Leader Enlisted Commissioning Program. For questions, please do not hesitate to contact me at

## MEMORANDUM FOR PACAF/CC

FROM: 613th Air Operations Center/A32C

## SUBJECT: Personal Essay on Desire to Serve as a Commissioned Officer

1. I decided to enlist at the age of 22 out of a desire to serve my country. I had a good life that I felt like I had done nothing to deserve, while at the same time wanting to do my part to make the world a better place. The amount of evil and suffering in the world was becoming more apparent to me and I wanted to utilize my skills and talents for a higher purpose. I was making a very comfortable living building pools but, after initially considering the Army, Marines, and Air Force, eventually chose the latter. I reasoned that it would present the greatest challenge, as well as provide the broadest opportunity to help make the world a better place. My service has provided me that opportunity, and allowed me to further develop my leadership ability, allowing me to lead and care for Airmen in a variety of environments, deployments, and career field.
2. Throughout my time in the Air Force I have been able to learn much about leadership, both as a leader and a follower. We are all exposed to a variety of leaders, both good and bad, in our careers. I have tried to take those lessons and combine them with my experiences as leader. The leadership skillset that I possess and want to employ in a broader sense has led to a variety of successes for both myself, my teams, and the Air Force. This is the strength of my experience and purpose, the capacity to build and develop a team and set them towards a greater purpose. I have remembered those lessons along the way and applied them to my teams and my Airmen. I know what it is like to get the support that I need, or recognition that I have earned. I also know what it feels like to be ignored during important or trying times as well. I have been able to leverage these experiences to reach a broad variety of Airmen, leading to successes for the members of my teams on both personal and professional levels.
3. It is these successes that fuel my desire for this application. A commission would allow me to further expand my role as a leader, and allow the United States Air Force to give me a broader reach, both within the mission and with the number of Airmen that I can reach and inspire. I have experience within multiple intelligence career fields and would be able to translate my skillset to that of an intelligence officer. I have a history of outstanding, recognized performance and would be able to operate at a high level as a commissioned officer immediately. I have shown that I can expertly lead teams of Airmen, with success in a variety of situations and environments, and lead them to both team and individual success. While those individual accomplishments are important, the most important part of my desire to serve as a commissioned officer is less about the "Me" in my package and more about the "We". My leadership style, the style that I want to execute at a broader level, is focused on building up the people around me, and the success of that approach has been reflected in the history of successes of my teams.


KYLE A. EKKER, TSgt, USAF
NCOIC, Strategy, Plans, and Assessments

## Air Force Officer Qualifying Test Scores

## Test Results

This document contains information which must be protected IAW AFI 33-332 and DOD Regulation 5400.11. Privacy Act of 1974, as amended, applies and it is For Official Use Only (FOUO).

Today: 21-Jan-2020 05:56 PM

## Test Scores of EKKER,KYLE

| Test <br> Date | TCO | Form/Version | Pilot | Navigator | Acad <br> Aptitude | Verbal | Quantitative |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| August <br> 09,2017 | 1490 | T/1 | 70 | 85 | 93 | 95 | 83 |

Note: The scores listed above are the only valid scores.
Check another score
NOTICE: For Security reasons close out all browsers when finished.
This contains information which must be protected IAW AFI 33-332 and DoD Regulation 5400.11; Privacy Act of 1974 as Amended Applies, and it is For Official Use Only (FOUO). It must be protected or privacy act information removed prior to further disclosure.

Air Force Personnel Center, Randolph AFB, Texas 78150

## AMERICAN PUBLIC UNIVERSITY SYSTEM



Kyle An Ekcker
Imue Date: $\mathbf{W} / 16 / 2420$

****MILITARY JOIN SPOUSE CONSIDERATION****
Spouse SSAN: Spouse Status: NOT APPLICABLE Spouse Intent:

ASG AVAIL CD/DT: ////
ASG LIMIT CD/DT: ///

WEIGHT CONT:
UIF:



| -2A551 | WEAPON SYSTEM CONTROLLER | 0000 | 0018 | SQ | KADENA | 07-Jun-2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| -2A551 | AEROSPACE MAINTENANCE JRNEYMAN | AD00 | 0116 | SQ | ROBINS | 05-Feb-2009 |
| -2A531G | REPAIR \& RECLAMATION APPRENTICE | AD00 | 0116 | SQ | ROBINS | 10-Oct-2007 |
| -2A531G | STUDENT | 0000 | 0360 | SQ | SHEPPARD | 11-Jun-2007 |
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Printed By EKKER KYLE ANDREW on 20-Jul-2021 at 01:09:52 Personal Data - Privacy Act of 1974 (5 USC 552a) Current as of 13-Jul-2021 at 01:09:52
The information herein is For Official Use Only (FOUO) which must be protected under the Freedom of Information Act of 1966 and Privacy Act of 1974, as amended. Unauthorized disclosure or misuse of this PERSONAL INFORMATION may result in criminal and/or civil penalties.

# DEPARTMENT OF THE AIR FORCE <br> 613TH AIR OPERATIONS CENTER <br> JOINT BASE PEARL HARBOR-HICKAM, HAWAII 

29 July 2021

## MEMORANDUM FOR PACAF/CC

FROM: 613th Air Operations Center
700 Hangar Avenue (Bldg 2045)
Joint Base Pearl Harbor-Hickam, HI 96853
SUBJECT: Nomination for the Senior Leader Enlisted Commissioning Program

1. It is my pleasure to nominate TSgt Kyle A. Ekker for the 2021 Senior Leader Enlisted Commissioning Program.
2. A review of the official personnel record possible waiver requirements was conducted on 29 July 2021 and revealed that TSgt Ekker does not have any requirements that would preclude selection as a commissioned officer.
3. If you have any questions, please do not hesitate to contact me by DSN at $\square$ or by email at
Commander , Colonel, USAF

## ENLISTED PERFORMANCE REPORT (AB thru TSgt)

## PRIVACY ACT STATEMENT

AUTHORITY: Title 10 United States Code (U.S.C.) 8013, Secretary of the Air Force; AFI 36-2406, and Executive Order 9397 (SSN), as amended. PURPOSE: Used to document effectiveness/duty performance history; promotion; school and assignment selection; reduction-in-force; control roster; reenlistment; separation; research and statistical analysis.
ROUTINE USES: May specifically be disclosed outside the DoD as a routine use pursuant to 5 U.S.C. 552a(b)(3). DoD Blanket Routine Uses apply DISCLOSURE: Voluntary. Not providing SSN may cause form to not be processed or to positively identify the person being evaluated SORN: F036 AF PC A, Effectiveness/Performance Reporting Records
I. RATEE IDENTIFICATION DATA (Refer to AFI 36-2406 for instructions on completing this form)

1. NAME (Last, First, Middle Initial)

EKKER, KYLE A.

| 2. SSN | 3. RANK <br> TSgt | 4. DAFSC |
| :---: | :--- | :--- |

5. ORGANIZATION, COMMAND, AND LOCATION

8th Intelligence Squadron (ACC),
Joint Base Pearl Harbor-Hickam, HI
8. PERIOD OF REPORT (DD Mmm YYYY)

From: 01 Dec 2019 Thru: 30 Nov 2020
9. NO. DAYS NON-RATED
10. NO. DAYS SUPERVISION
11. REASON FOR REPORT
II. JOB DESCRIPTION

1. DUTY TITLE

IMINT Ops, Section Chief
2. KEY DUTIES, TASKS, AND RESPONSIBILITIES (Primary and Additional Duties) (Minimum of 1 line, but limited to 4 lines)

Directs 150 IMINT augmentees in 24/7 high-intensity, near-real-time ISR ops for top 5 nat'l defense strategy priorities

- Leads 22 mbr IMINT section, bolsters readiness \& standards through deliberate force development, mentorship \& trng
-Sq instr f/364 Analyst, trains new Msn Leads on ISR employment, analysis, and fusion f/1.3K MQ-9/RQ-4/U-2 msns/yr
Executes tactical/national theater-level ISR taskings, steers $\$ 425 \mathrm{M}$ wpn sys to satisfy 65 priority intel rqmts $\mathrm{f} / 6 \mathrm{CCMD}$ s
III. PERFORMANCE IN PRIMARY DUTIESTRRAINING REQUIREMENTS (USing AFI 36-2618. The Enlisted Force Structure, as the standard of performance expectations commensurate with the ratee's rank; assess to what degree the rate complied with the following pefformance expectations.)

1. Task KnowledgelProficiency: Consider the quality, quantity, results, and impact of the Airman's knowledge and ability to accomplish tasks. Initiative/ Motivation: Describes the degree of willingness to execute duties, motivate colleagues, and develop innovative new processes. Skill Level Upgrade Training: Consider skill level awarding course, CDC timeliness completion, course exam results, and completion of core task training. Duty Position Requirements, Qualifications, and Certifications: Consider duty position qualifications, career field certifications (ff applicable), and readiness requirements. Training of Others: Consider the impact the Aiman made training others.

2. COMMENTS (Minimum 1 line, but limited to 6 lines)

Re-org'd HA checklist; rewrote guidance for $3 \mathrm{psns} / 36$ areas--streamlined exploitation of $1.8 \mathrm{~K} \mathrm{rpts} / \mathrm{yr}, \mathrm{sel}$ 'd sq $\mathrm{NCO} / \mathrm{Mo}$ Fused AET tgts w/theater ISR; blt ad-hoc tgt'g/nat'l rpt'g TTPs--sq 1st to ID anti-ship missile dplymnts, briefed DIRNSA Coord'd IMINT f/AOR focused op; exploited 10K images/9 sites--ID'd 5 I \&Ws, briefed SecDef, drove OPLAN rewrite Created jt collection prgm; coord'd reqs for 4 intel ctrs/3 assets, dev'd wg SOPs--built 930 yrly msn tasking plans/ 8 AETs Org'd 6 mbr fusion analysis tm ; executed tm objs w/COMPACAF PIRs--distributed intel over $3 \mathrm{NAFs} / 3$ AOCs $/ 2$ nations Oversaw tgt deck scrub; merged 345 nat'//U-2/RQ-4 tgts, retasked 45 tgts--reinvested $945 \mathrm{hrs} / \mathrm{yr}$ for sqre-org/DCGS 2.0 IV. FOLLOWERSHIPILEADERSHIP

1. Resource Utilization (e.g. Time Management, Equipment, Manpower, and Budget): Consider how ellect vely the Arman ullizes resourcesto accomplsh the mission. Complies with//Enforces Standards: Consider personal adherence and enforcement of fitess standards, dress and personal appearance, customs and courtesies, and professional conduct. Communication Skills: Descr bes how well the Airman receives and relays information, thoughts, and ideas up and down the chain of command (includes listening, reading, speaking, and witing skills); fosters an environment for open dialogue. Caring, Respectful, and Dignified Environment (Teamwork): Rate how well the Aiman selfiessly considers others, values diversity, and sets the stage for an environment of dignity and respect, to include promoting a healthy organizational climate.
NotRated $\quad$ Met some but not alal expectations
$\square$


## ENLISTED PERFORMANCE REPORT (AB thru TSgt)

## PRIVACY ACT STATEMENT

AUTHORITY: Title 10 United States Code (U.S.C.) 8013, Secretary of the Air Force; AFI 36-2406, and Executive Order 9397 (SSN), as amended. PURPOSE: Used to document effectiveness/duty performance history; promotion; school and assignment selection; reduction-in-force; control roster; reenlistment; separation; research and statistical analysis.
ROUTINE USES: May specifically be disclosed outside the DoD as a routine use pursuant to 5 U.S.C. 552a(b)(3). DoD Blanket Routine Uses apply DISCLOSURE: Voluntary. Not providing SSN may cause form to not be processed or to positively identify the person being evaluated SORN: F036 AF PC A, Effectiveness/Performance Reporting Records
I. RATEE IDENTIFICATION DATA (Refer to AFI 36-2406 for instructions on completing this form)

8. PERIOD OF REPORT (DD Mmm YYYY)
9. NO. DAYS NON-RATED
10. NO. DAYS SUPERVISION
11. REASON FOR REPORT

From: 01 Dec 2018 Thru: 30 Nov 2019
0
365
ANNUAL
II. JOB DESCRIPTION

1. DUTY TITLE

Imagery Mission Supervisor (IMS)
2. KEY DUTIES, TASKS, AND RESPONSIBILITIES (Primary and Additional Duties) (Minimum of 1 line, but limited to 4 lines)

Leads 10 Amn executing tactical ISR; directs imagery analysis \& production ISO USINDOPACOM \& USCENTCOM

- Supervises final product dissemination of imagery intel products to deployed forces, agencies \& databases worldwide

Lead Flt instructor; manages trng queue, enforces msn standards \& verifies satisfactory performance for crew analysts

- Develops U-2, RQ-4, National derived imagery products \& reports for dissemination to theater warfighters \& leaders
III. PERFORMANCE IN PRIMARY DUTIESTRRAINING REQUIREMENTS (Using AFI 36-2618. The Enlisted Force Stucture, as the standard of performance expectations commensurate with the ratee's rank; assess to what degree the rate complied with the following pefformance expectations.)

1. Task Knowledgel/ Proficiency: Consider the qualit, quantity, results, and impact of the Aiman's knowlegge and ability to accomplish tasks. Initititive/ Motivation: Describes the degree of willingness to execute duties, motivate colleagues, and develop innovative new processes. Skill Level Upgrade Training: Consider skill level awarding course, CDC timeliness completion, course exam results, and completion of core task training. Duty Position Requirements, Qualifications, and Certifications: Consider duty position qualifications, career field certifications (ff applicable), and readiness requirements. Training of Others: Consider the impact the Airman made training others.

2. COMMENTS (Minimum 1 line, but limited to 6 lines)

Directed imagery spt for $\mathrm{F}-18 / \mathrm{C}$-130 crash; sent 52 image rpts, coordinated w/4 ISR acft, 3 nations--2 Marines recovered Led JIOC PED integration; scoured 145 tgts, ID'd near peer 5th-gen a/c loc--filled TJFACC PIR/safeguard'd \$5.7B F-35 -Managed ISR spt/Jt Navy ex; ID'd enemy loc/drove ATO, built 1st U-2 bomb-hit capes--reduced kill chain 22 hrs ( $92 \%$ ) Built 54 -step sys guide; liased w/engineers, fixed 17 errors/ $\$ 35 \mathrm{M}$ prgm--5K analysts ready for AI recognition software -Led fusion tm; developed 2 guides/crushed 8 intel gaps, relayed 6 new research tools--built baseline acty rpts for 9 sites

- Drove 1st trial for new AOC req method; coord \#2 CCMD pri discovery w/3 flts-updated threat pic for 34 acft/ $\$ 32 \mathrm{~B}$
IV. FOLLOWERSHIPILEADERSHIP

1. Resource Utilization (e.g. Time Management, Equipment, Manpower, and Budget): Consider how eflect vely the Arman ullizes resources to accomplsh the mission. Complies with//Enforces Standards: Consider personal adherence and enforcement of fitess standards, dress and personal appearance, customs and courtesies, and professional conduct. Communication Skills: Descr bes how well the Airman receives and relays information, thoughts, and ideas up and down the chain of command (includes listening, reading, speaking, and wititing skills); fosters an environment for open dialogue. Caring, Respectful, and Dignified Environment (Teamwork): Rate how well the Aiman selfessly considers others, values diversity, and sets the stage for an environment of dignity and respect, to include promoting a healthy organizational climate.

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| 2. COMMENTS (Minimum 1 line, but limited to 2 lines) <br> -Attacked unsat imagery issue; ID'd root cause, pushed COA to planners--re-pri'd $30 \mathrm{flt} / 500$ analyst hrs $/ \mathrm{yr}$, saved $\$ 289 \mathrm{~K}$ <br> - Directed AOR U-2/RQ-4 tgt deck eval; ID'd 400 hrs flight waste/restructured IMINT collect; AF reinvested $\$ 8.7 \mathrm{M} / \mathrm{yr}$ |  |  |  |  |
|  embraces esprit de corps, and acts as an Air Force ambassador |  |  |  |  |
|  | e but not all expectation |  | ceeded some, but not all expectatio $\square$ | Exceed most, if not al区 |
| 2. COMMENTS (Minimum 1 line, but limited to 2 lines) <br> -Finished 8 BA crses in intel collection/counter-terror; refined SOCPAC collection reqs--sent 1 K prods/counter-ISIS op Led gp fundraising cmte; directed 35 Amn at 15 events $/ 500 \mathrm{hrs}$, garnered $\$ 25 \mathrm{k}$--successful Dining Out for $300 \mathrm{Amn} / \mathrm{ci}$ |  |  |  |  |
| AF FORM9 Prescribed by |  | S EDITIONS ARE |  |  |



## ENLISTED PERFORMANCE REPORT (AB thru TSgt)

## PRIVACY ACT STATEMENT

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I. RATEE IDENTIFICATION DATA (Refer to AFI 36-2406 for instructions on completing this form)

| 1. NAME (Last, First, Middle Initial) EKKER, KYLE A. | 2. SSN |  | $\begin{aligned} & \text { 3. RANK } \\ & \text { TSgt } \end{aligned}$ | $\begin{aligned} & \text { 4. DAFSC } \\ & 1 \mathrm{~N} 171 \mathrm{~A} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| 5. ORGANIZATION, COMMAND, AND LOCATION 8th Intelligence Squadron (ACC), Joint Base Pearl Harbor-Hickam HI |  | 6. PAS CODE | 7. FDID |  |

8. PERIOD OF REPORT (DD Mmm YYYY)
9. NO. DAYS NON-RATED
10. NO. DAYS SUPERVISION 11. REASON FOR REPORT

From: 01 Dec 2017 Thru: 30 Nov 2018
0
122 ANNUAL
II. JOB DESCRIPTION

1. DUTY TITLE

Imagery Mission Supervisor (IMS)
2. KEY DUTIES, TASKS, AND RESPONSIBILITIES (Primary and Additional Duties) (Minimum of 1 line, but limited to 4 lines)

- Implements Gp/CC's Standardization \& Evaluations prgms for $24 / 7$ ops capabilities/effects validation 852 crew mbrs
- Mentors Intel Evaluator cadre $/ 115 \mathrm{mbrs}$; identifies, recommends \& leads improvements for local/distributed msn ops
- Regulates 1.5 K crew qualifications \& tests for 497 ISRG operations personnel on U-2, RQ-4, and MQ-1/9 platforms
- Leads teams as Imagery Msn Supervisor; feeds ISR to CC \& warfighters engaged in combat/contingency operations
III. PERFORMANCE IN PRIMARY DUTIES/TRAINING REQUIREMENTS (Using AFI 36-2618. The Enlisted Force Structure, as the standard of performance expectations commensurate with the ratee's rank; assess to what degree the ratee complied with the following performance expectations.)

1. Task Knowledge/Proficiency: Consider the quality, quantity, results, and impact of the Airman's knowledge and ability to accomplish tasks. Initiative/ Motivation: Describes the degree of willingness to execute duties, motivate colleagues, and develop innovative new processes. Skill Level Upgrade Training: Consider skill level awarding course, CDC timeliness completion, course exam results, and completion of core task training. Duty Position Requirements, Qualifications, and Certifications: Consider duty position qualifications, career field certifications (if applicable), and readiness requirements. Training of Others: Consider the impact the Airman made training others.

2. COMMENTS (Minimum 1 line, but limited to 6 lines)

- Selected \#1 f/Gp IE billet; facilitated 160 evals/set best practices, relayed to instrs--6 Sqs sync'd/standardized ISR ops - Secured Afghan election; safeguarded voting across 19 provinces/zero attacks--democratic rights assured, 10M voters - Proctored 171 wpn sys exams; ID'd 12 knowledge deficiencies, coord'd update/trng f/3 Sqs--assured $98 \%$ Q-1 pass rate - Piloted annual eval folder review; scrutinized 315 files $/ 750$ docs/corrected 225 errors--finished 25 AF rqmt 3 mos early - Bolstered Gp trends prgm; analyzed 175 evals/validated new qual best practices--resolved 5 negative trends over 6 Sqs - Managed 65 Gp IEs; revamped scheduling process f/361 evals, slashed wait time 3 to 2 wks--returned 14.5 k hrs to msn IV. FOLLOWERSHIP/LEADERSHIP

1. Resource Utilization (e.g. Time Management, Equipment, Manpower, and Budget): Consider how effect vely the Airman utilizes resources to accomplish the mission. Complies with/Enforces Standards: Consider personal adherence and enforcement of fitness standards, dress and personal appearance, customs and courtesies, and professional conduct. Communication Skills: Descr bes how well the Airman receives and relays information, thoughts, and ideas up and down the chain of command (includes listening, reading, speaking, and writing skills); fosters an environment for open dialogue. Caring, Respectful, and Dignified Environment (Teamwork): Rate how well the Airman selflessly considers others, values diversity, and sets the stage for an environment of dignity and respect; to include promoting a healthy organizational climate.

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| :---: | :---: | :---: | :---: | :---: |
| 2. COMMENTS (Minimum 1 line. but limited to 2 lines) <br> - Innovated exam sys upgrade; created 100 questions \& 4 tests/eliminated manual grading-- 270 man hrs/yr back for ISR <br> - Crushed CPI Green Belt crse; showcased electronic eval doc routing process/notification--slashed Gp timelines by $20 \%$ |  |  |  |  |
| 1. Air Force Core Values: Consider how well the Airman adopts, intemalizes, and demonstrates our Air Force Core Values of Integrity First, Service Before Self, and Excellence in All We Do. Personal and Professional Development: Consider the amount of effort the Airman devoted to improving themselves and their work center/unit through education and involvement. Esprit De Corps and Community Relations: Consider how well the Airman promotes camaraderie, embraces esprit de corps, and acts as an Air Force ambassador. |  |  |  |  |
|  | t some but not all $\square$ | et all expectatio $\square$ | xceeded some, but not all expectatio $\square$ | xceed most, if not all expecta ions |
| 2. COMMENTS (Minimum 1 line, but limited to 2 lines) <br> - Finished 3 BA courses; garnered expertise in intel collection, educated flt/3 hrs--amplified 22 Amn analytical skillset <br> - Mentored booster club; guided 4 mbrs on fundraising/revamped key revenue streams--raised $\$ 5 \mathrm{k}$ for Gp holiday party |  |  |  |  |
| AF FORM 910, 20151130, V3Prescribed by: AFI 36-2406 |  |  | LETE |  |



## ENLISTED PERFORMANCE REPORT (AB thru TSgt)

## PRIVACY ACT STATEMENT

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I. RATEE IDENTIFICATION DATA (Refer to AFI 36-2406 for instructions on completing this form)

| 1. NAME (Last, First, Middle Initial) | 2. SSN | 3. RANK | 4. DAFSC |
| :--- | :--- | :--- | :--- |
| EKKER, KYLE A. |  | TSgt | 1N171A |

5. ORGANIZATION, COMMAND, AND LOCATION
497th Intelligence, Surveillance and Reconnaissance Group (ACC)

Joint Base Langley-Eustis VA
8. PERIOD OF REPORT (DD Mmm YYYY)
9. NO. DAYS NON-RATED
10. NO. DAYS SUPERVISION 11. REASON FOR REPORT

From: 01 Feb 2017 Thru:30 Nov 2017
0
241
ANNUAL
II. JOB DESCRIPTION

1. DUTY TITLE

NCOIC, GEOINT EVALUATIONS
2. KEY DUTIES, TASKS, AND RESPONSIBILITIES (Primary and Additional Duties) (Minimum of 1 line, but limited to 4 lines)

- Implements Gp CC's Standardization \& Evaluations prgms for $24 / 7$ ops capabilities/effects validation 852 crew mbrs
- Mentors Intel Evaluator cadre/115 mbrs; identifies, recommends \& leads improvements for local/distributed msn ops
- Regulates 1.5 K crew qualifications for 497 ISRG operations personnel on U-2, RQ-4, MQ-1/9 and MC-12 platforms
- Leads teams as Imagery Msn Supervisor; feeds ISR to CC \& war fighters engaged in combat/contingency operations
III. PERFORMANCE IN PRIMARY DUTIESTTRAINING REQUIREMENTS (Using AFI 36-2618. The Enlisted Force Structure, as the standard of performance expectations commensurate with the ratee's rank; assess to what degree the ratee complied with the following performance expectations.)

1. Task Knowledge/Proficiency: Consider the quality, quantity, results, and impact of the Airman's knowledge and ability to accomplish tasks. Initiative/ Motivation: Describes the degree of willingness to execute duties, motivate colleagues, and develop innovative new processes. Skill Level Upgrade Training: Consider skill level awarding course, CDC timeliness completion, course exam results, and completion of core task training. Duty Position Requirements, Qualifications, and Certifications: Consider duty position qualifications, career field certifications (if applicable), and readiness requirements. Training of Others: Consider the impact the Airman made training others.

2. COMMENTS (Minimum 1 line, but limited to 6 lines)

- Revamped 150 scenarios across 3 positions; updated to current ops/fixed 306 errors--strengthened 3.5 K intel products - Guided 20 mbr IMINT crew; led $29 \mathrm{msns} /$ fused multi-source intel in 9 strikes--uncovered 2 ISIS strongholds/6 EKIA - Managed eval processes; 8 K signatures/cut 830 mistakes--increased compliance $96 \%$, ensured 800 mbrs ready for ops - Augmented No-Notice Program update; administered 4 evals w/new procedures/documents--solidified best practices
- Executed $11 \mathrm{U}-2 / \mathrm{RQ}-4$ wpn sys evals; enforced 315 standards--validated analyst competency on 2.5 K ISR msn sorties
- Launched "One Qual" resigned; tested method/42 evals/captured TTPs--proof of concept empowered NCOs in 6 Sqs
IV. FOLLOWERSHIP/LEADERSHIP

1. Resource Utilization (e.g. Time Management, Equipment, Manpower, and Budget): Consider how effect vely the Arrman utilizes resources to accomplish the mission. Complies with/Enforces Standards: Consider personal adherence and enforcement of fitness standards, dress and personal appearance, customs and courtesies, and professional conduct. Communication Skills: Descr bes how well the Airman receives and relays information, thoughts, and ideas up and down the chain of command (includes listening, reading, speaking, and writing skills); fosters an environment for open dialogue. Caring, Respectful, and Dignified Environment (Teamwork): Rate how well the Airman selflessly considers others, values diversity, and sets the stage for an environment of dignity and respect; to include promoting a healthy organizational climate.
Not-Rated
Met some but not all expectations

Exceeded some, but not all expectations
Exceed most, if not all expectations
2. COMMENTS (Minimum 1 line. but limited to 2 lines)

- Steered flt Amn development; created volunteer/education programs/mentored $6 \mathrm{mbrs} / 26 \mathrm{hrs}--r e a p e d ~ 2 ~ B T Z ~ w i n n e r s ~$ - Coached 10 evaluators; perfected daily ops/schedule/trng for 4 psns--enabled 263 evals/val'd 22 crews msn readiness V. WHOLE AIRMAN CONCEPT (Not applicable if Airman receives Referral comments in Sections III/IV or if an Airman receives a "Met some but not all" rating.) 1. Air Force Core Values: Consider how well the Airman adopts, intemalizes, and demonstrates our Air Force Core Values of Integrity First, Service Before Self, and Excellence in All We Do. Personal and Professional Development: Consider the amount of effort the Airman devoted to improving themselves and their work center/unit through education and involvement. Esprit De Corps and Community Relations: Consider how well the Airman promotes camaraderie, embraces esprit de corps, and acts as an Air Force ambassador.
$\square$

2. COMMENTS (Minimum 1 line, but limited to 2 lines)

- Mastered ISR Combat Leader Course \& 15 Intel BA credit hours w/4.0 GPA--applied to mentor 15 ISR professionals
- Mentored Sister Sqs' Booster Clubs; propelled efforts of Gp Staff \& 2 Sqs/16 hrs--raised \$3K feeding 5 morale events



## ENLISTED PERFORMANCE REPORT (AB thru TSgt)

## PRIVACY ACT STATEMENT

AUTHORITY: Title 10 United States Code (U.S.C.) 8013, Secretary of the Air Force; AFI 36-2406, and Executive Order 9397 (SSN), as amended. PURPOSE: Used to document effectiveness/duty performance history; promotion; school and assignment selection; reduction-in-force; control roster; reenlistment; separation; research and statistical analysis.
ROUTINE USES: May specifically be disclosed outside the DoD as a routine use pursuant to 5 U.S.C. 552a(b)(3). DoD Blanket Routine Uses apply DISCLOSURE: Voluntary. Not providing SSN may cause form to not be processed or to positively identify the person being evaluated SORN: F036 AF PC A, Effectiveness/Performance Reporting Records
I. RATEE IDENTIFICATION DATA (Refer to AFI 36-2406 for instructions on completing this form)

1. NAME (Last First Middle Initial)

EKKER, KYLE A.
5. ORGANIZATION, COMMAND, AND LOCATION
2. SSN

30th Intelligence Squadron (ACC)
Joint Base Langley-Eustis VA
8. PERIOD OF REPORT (DD Mmm YYYY)

From: 01 Feb 2016 Thru: 31 Jan 2017
9. NO. DAYS NON-RATED
10. NO. DAYS SUPERVISION
11. REASON FOR REPORT
II. JOB DESCRIPTION

1. DUTY TITLE

Imagery Mission Supervisor
2. KEY DUTIES, TASKS, AND RESPONSIBILITIES (Primary and Additional Duties) (Minimum of 1 line, but limited to 4 lines)

- Supervises 20 pers $/ 3 \mathrm{msn}$ posns operating $\$ 700 \mathrm{M}$ DGS wpn sys; oversees $24 / 7$ image exploit from U-2/Global Hawk
- Manages early warning analytical reporting of imagery-based intel products for units across 5 COCOMs \& 4 AORs
- Directs high altitude imagery exploitation; disseminates prods on conventional \& non-conventional tgts to COCOMS
- Oversees fused intel products to track enemy activities; provides actionable intelligence to ground CCs during combat
III. PERFORMANCE IN PRIMARY DUTIES/TRAINING REQUIREMENTS (Using AFI 36-2618. The Enlisted Force Structure, as the standard of performance expectations commensurate with the ratee's rank; assess to what degree the ratee complied with the following performance expectations.)

1. Task Knowledge/Proficiency: Consider the quality, quantity, results, and impact of the Airman's knowledge and ability to accomplish tasks. Initiative/ Motivation: Describes the degree of willingness to execute duties, motivate colleagues, and develop innovative new processes. Skill Level Upgrade Training: Consider skill level awarding course, CDC timeliness completion, course exam results, and completion of core task training. Duty Position Requirements, Qualifications, and Certifications: Consider duty position qualifications, career field certifications (if applicable), and readiness requirements. Training of Others: Consider the impact the Airman made training others.

2. COMMENTS (Minimum 1 line, but limited to 6 lines)

- Authored ops prgm as $1 / 4 \mathrm{IEs}$; trained/eval'd 3 mbrs , standardized turnover across 8 areas...reduced trng time by $50 \%$ - Designated Gp security rep/6 mos; created 15 trng slides/brief'd 62 pers...security violations eliminated during tenure - Monitored go/no-go status; validated 92 aspects for 6 positions daily...verified 23 prsnl msn ready on $\$ 700 \mathrm{M}$ wpn sys - Handpicked for 497 ISRG Deputy Exec; oversaw 1.2 K mbrs/9 squadrons/379 hi-vis tasks...rcv'd Achievement Medal - Instrumental to next-gen software testing; validated $\$ 7 \mathrm{M} \mathrm{prgm} / 5$ core sites...enterprise solution/prods sent $33 \%$ faster - Oversaw 28 counterattack/surveillance msns; tracked threats for 1.9 K sites/ID'd 4 rebel camps... 101 K forces guarded IV. FOLLOWERSHIP/LEADERSHIP

1. Resource Utilization (e.g. Time Management, Equipment, Manpower, and Budget): Consider how effect vely the Airman utilizes resources to accomplish the mission. Complies with/Enforces Standards: Consider personal adherence and enforcement of fitness standards, dress and personal appearance, customs and courtesies, and professional conduct. Communication Skills: Descr bes how well the Airman receives and relays information, thoughts, and ideas up and down the chain of command (includes listening, reading, speaking, and writing skills); fosters an environment for open dialogue. Caring, Respectful, and Dignified Environment (Teamwork): Rate how well the Airman selflessly considers others, values diversity, and sets the stage for an environment of dignity and respect; to include promoting a healthy organizational climate.

|  | $\square$ |  | $\square$ |  |
| :---: | :---: | :---: | :---: | :---: |
| 2. COMMENTS (Minimum 1 line but limited to 2 lines) <br> - Created training resource folder; collected references/cross-cue assets for 12 areas...increased analytic output by $19 \%$ <br> - Led 6 mbr tm for golf fundraiser; collected $\$ 4 \mathrm{~K}$ worth of supplies/prizes...event raised record $\$ 6 \mathrm{~K}$ for Chiefs' Group |  |  |  |  |
| V. WHOLE AIRMAN CONCEPT (Not applicable if Airman receives Referral comments in Sections III/IV or if an Airman receives a "Met some but not all" rating.) |  |  |  |  |
| 1. Air Force Core Values: Consider how well the Airman adopts, intemalizes, and demonstrates our Air Force Core Values of Integrity First, Service Before Self, and Excellence in All We Do. Personal and Professional Development: Consider the amount of effort the Airman devoted to improving themselves and their work center/unit through education and involvement. Esprit De Corps and Community Relations: Consider how well the Airman promotes camaraderie, embraces esprit de corps, and acts as an Air Force ambassador. |  |  |  |  |
|  |  | Met all expectations Exceeded some, but not all expectations Exceed most, if not all expecta ions |  |  |
| 2. COMMENTS (Minimum 1 line, but limited to 2 lines) <br> - Accomplished 4 college courses; maintained 3.7 GPA...aced academic goals/Bachelors in Intel Studies 50\% finished <br> - Organized Combat Dining In event; led 18 mbr team/raised $\$ 2.2 \mathrm{~K}$...bolstered morale for 104 Amn/lauded by Sq CC |  |  |  |  |
| AF FORM 910, 20151130, V3 PREVIOUS EDITIONS ARE OBSOLETEPrescribed by: AFI 36-2406 |  |  | LETE |  |



## ENLISTED PERFORMANCE REPORT (AB thru TSgt)

## PRIVACY ACT STATEMENT

AUTHORITY: Title 10 United States Code (U.S.C.) 8013, Secretary of the Air Force; AFI 36-2406, and Executive Order 9397 (SSN), as amended. PURPOSE: Used to document effectiveness/duty performance history; promotion; school and assignment selection; reduction-in-force; control roster; reenlistment; separation; research and statistical analysis.
ROUTINE USES: May specifically be disclosed outside the DoD as a routine use pursuant to 5 U.S.C. 552a(b)(3). DoD Blanket Routine Uses apply. DISCLOSURE: Voluntary. Not providing SSN may cause form to not be processed or to positively identify the person being evaluated SORN: F036 AF PC A, Effectiveness/Performance Reporting Records
I. RATEE IDENTIFICATION DATA (Refer to AFI 36-2406 for instructions on completing this form)

1. NAME (Last, First, Middle Initial)

EKKER, KYLE A.
5. ORGANIZATION, COMMAND, AND LOCATION
2. SSN
5. ORGANIZATION, COMMAND, AND
45th Intelligence Squadron (ACC),

Joint Base Langley-Eustis VA
8. PERIOD OF REPORT (DD Mmm YYYY)
From: 01 Feb 2015 Thru:31 Jan 2016 . NO. DAYS NON-RATED $\quad$ 10. NO. DAYS SUPERVISION $\begin{aligned} & \text { 11. REASON FOR REPORT } \\ & \text { ANNUAL }\end{aligned}$
II. JOB DESCRIPTION

1. DUTY TITLE

Geospatial Analyst Supervisor
2. KEY DUTIES, TASKS, AND RESPONSIBILITIES (Primary and Additional Duties) (Minimum of 1 line, but limited to 4 lines)

- Leads 18 -mbr section on $\$ 700 \mathrm{M}$ wpn system; oversees administration/training/scheduling to optimize cmbt readiness
- Directs near-real-time imagery exploitation collected by U2, Global Hawk/Predator acft across 4 COCOMs/5 AORs
- Supervises analytical reporting of imagery-based annotated products supporting theater-wide warfighting cmbt units
- Manages multi-sensor imagery collect; rpts on terrorist offensive/defensive posturing to grnd CCs/analysts worldwide
III. PERFORMANCE IN PRIMARY DUTIES/TRAINING REQUIREMENTS (Using AFI 36-2618. The Enlisted Force Structure, as the standard of performance expectations commensurate with the ratee's rank; assess to what degree the ratee complied with the following performance expectations.)

1. Task Knowledge/Proficiency: Consider the quality, quantity, results, and impact of the Airman's knowledge and ability to accomplish tasks. Initiative/ Motivation: Describes the degree of willingness to execute duties, motivate colleagues, and develop innovative new processes. Skill Level Upgrade Training: Consider skill level awarding course, CDC timeliness completion, course exam results, and completion of core task training. Duty Position Requirements, Qualifications, and Certifications: Consider duty position qualifications, career field certifications (if applicable), and readiness requirements. Training of Others: Consider the impact the Airman made training others.

2. COMMENTS (Minimum 1 line, but limited to 6 lines)

- Exploited 35 U-2/Global Hawk msns; analyzed 93 tgts/created 176 products...updated battlespace for 3 COCOM CCs - Supplied BDA on ISIL HQ strike; ID'd 12 destroyed bldgs/confirmed enemy C2 node in-op...results briefed to CSAF - Reviewed 296 ISR ops; QC'd 3K tgts/distributed 6K products...enabled flts 99\% accuracy/ID'd wpn trafficking vessel - Analyzed 3 counterattack spt msns; scrutinized 6 tgts/uncovered 27 defensive sites...safeguarded 6K Coalition forces - Supported 3 high-vis CENTCOM ops; scoured 6 enemy supply routes/beddown locs...uncovered 15 ISIL road blocks - Directed 4 EUCOM msns; discovered 17 NATO-Russia Founding Act violations...preserved nation-state sovereignty IV. FOLLOWERSHIPILEADERSHIP

1. Resource Utilization (e.g. Time Management, Equipment, Manpower, and Budget): Consider how effect vely the Arrman utilizes resources to accomplish the mission. Complies with/Enforces Standards: Consider personal adherence and enforcement of fitness standards, dress and personal appearance, customs and courtesies, and professional conduct. Communication Skills: Descr bes how well the Airman receives and relays information, thoughts, and ideas up and down the chain of command (includes listening, reading, speaking, and writing skills); fosters an environment for open dialogue. Caring, Respectful, and Dignified Environment (Teamwork): Rate how well the Airman selflessly considers others, values diversity, and sets the stage for an environment of dignity and respect, to include promoting a healthy organizational climate.





ENLISTED PERFORMANCE REPORT (AB thru TSgt)
I. RATEE IDENTIFICATION DATA (Refer to AFI 36-2406 for instructions on completing this form)

$\square$

- Examined 35 counter-insurgency tgts; maintained high-pri order of battle updates--disrupted 2 enemy networks - Spt'd 8-hr persistent surveillance msn; authored 5 fused intel rpts--provided critical forensic data to warfighter - Analyzed 15 high-pri ad hoc tgts; created 15 annotated graphics--painted clear battlespace picture for grnd CCs - Oversaw counter-mine warfare analysis; established baseline intel/authored 23 rpts--spt'd NAVCENT's \#1 pri

2. STANDARDS, CONDUCT, CHARACTER \& MLITARY BEARING (For SSgtTSgt also consider Enforcement of Standards and Customs \& Courtesies) Consider Dress \& Appearance, Personal/Professional Conduct On/off Duty (Limit text to 2 lines)


- Dedicated 6 hrs as DD for CC's farewell party; provided safe alternative for 250 Amn--zero mishaps/lives lost - Vol'd 8 hrs at Meals On Wheels; led 3 Amn/prep'd food--delivered 25 warm meals to local elderly community

3. FITNESS (Maintains Air Force Physical Fitness Standards) (For referrals, limit text to 1 line)

| Exempt |  |  |
| :---: | :---: | :---: |
| 4. TRAINING REQUIREMENTS (For SSgt/TSgt also consider PME, Off-duty Education, Technical Growth, Upgrade Training) |  |  |
| Consider Upgrade, Ancillary, OJT and Readiness (Limit text to 2 Does Not Meet $\square$ Meets $\square$ Above Average <br> - Graduated Geospatial Analyst crse--achieve <br> - Completed Humanities crse; rcv'd 3 hrs tow | rly Exceeds <br> avg; Finished 5-lvl JQS items AAS in Intel Studies/Tech--2 cla | \% CDC avg CCAF degree |
| 5. TEAMWORK/FOLLOWERSHIP (For SSgt/TSgt also consider Leadership, Team Accomplishments, Recognition/Reward Others) |  |  |
| Consider Team Building, Support of Team, Followership (Limit te $\square$ Does Not Meet $\square$ Meets $\square$ Above Average <br> - Spearheaded 10 study groups; supv'd 5 Am <br> - Org'd Thanksgiving Day crew feed; prep'd | es) <br> arly Exceeds <br> rs of instruction--maintained 90 <br> for 32 fellow students--improve | $00 \%$ pass rate esprit de corps |
| 6. OTHER COMMENTS |  |  |
| - Org'd local food drive; led $15 \mathrm{mbrs} /$ distributed 2.5 K lbs of food--fed 145 families/boosted AF/public relations <br> - Superior NCO/leader! Prior AFSC/acft knowledge key to raising Flt's analytical cape--promote to TSgt ASAP! |  |  |
| IV. RATER INFORMATION |  |  |
| NAME, GRADE, BR OF SVC, ORGN, COMMAND AND LOCATION | DUTY TITLE Geospatial Analyst Supervisor | DATE 16 Aug 2014 |
|  | SSN SIGNATURE <br>   |  |
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I. RATEE IDENTIFICATION DATA (Refer to AFI 36-2406 for instructions on completing this form)



- Selflessly assisted w/Depl'd Spouses Dinner set up; received praise from $>250$ attendees--upheld base morale - Managed RF Spectrum Program; ensured radios only operated on approved frequencies--host nation compliant

3. FITNESS (Maintains Air Force Physical Fitness Standards) (For referrals, limit text to 1 line)

| Exempt |  |  |  |
| :---: | :---: | :---: | :---: |
| 4. TRAINING REQUIREMENTS (For SSgt/TSgt also consider PME, Off-duty Education, Technical Growth, Upgrade Training) |  |  |  |
| Consider Upgrade, Ancillary, OJT and Readiness (Limit text to $2 l$ $\square$ Does Not Meet $\square$ Meets $\square$ Above Average <br> - Actively pursuing CCAF Aerospace Mx Tec <br> - Selected for GP Mx Recovery Ctr duty; pro | arly Exceeds <br> gy Degree <br> critical OR | npleted 3- <br> en updates | 3.0 GPA <br> by MOS supv |
| 5. TEAMWORK/FOLLOWERSHIP (For SSgt/TSgt also consider Leadership, Team Accomplishments, Recognition/Reward Others) |  |  |  |
| Consider Team Building, Support of Team, Followership (Limit tex $\square$ Does Not Meet $\square$ Meets $\square$ Above Average <br> - Supervised completion of >200 emergency <br> - Implemented WG typhoon shelter plan; prot | arly Exceeds <br> cklsts; sho $81 \mathrm{acft} / \mathrm{mu}$ | ed respon vc eqpt wo | -no lives lost ed by SQ/CC |
| 6. OTHER COMMENTS |  |  |  |
| Consider Promotion, Future Duty/Assignment/Education Recommendations and Safety, Security \& Human Relations (Limit text to 2 lines) <br> - Dedicated section CFC representative; ensured $100 \%$ contact--contributed to $\$ 15 \mathrm{~K}$ raised $/ 169 \%>\mathrm{MXG}$ goal <br> - Self-motivated individual; possesses the tools/knowledge needed to complete USAF mission--promote ASAP |  |  |  |
| IV. RATER INFORMATION |  |  |  |
| NAME, GRADE, BR OF SVC, ORGN, COMMAND AND LOCATION | DUTY TITLE NCOIC, |  | $\begin{array}{\|l\|} \hline \text { DATE } \\ 8 \text { Aug } 2012 \end{array}$ |
|  | $\square$ | SIGNATURE |  |
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ENLISTED PERFORMANCE REPORT (AB thru TSgt)
I. RATEE IDENTIFICATION DATA (Refer to AFI 36-2406 for instructions on completing this form)

$\square$ Does Not Meet $\square$ Meets $\square$ Above Average Clearly Exceeds

- Devoted Wingman; vol'd 8 hrs to WG AADD pgm/escorted 3 Amn home--prevented DUI incidents/saved lives - Ambassador in blue; vol'd 4 hrs to local beach cleanup; collected 150 lbs of trash--improved JP/US relations

3. FITNESS (Maintains Air Force Physical Fitness Standards) (For referrals, limit text to 1 line)

| Exempt |  |  |  |
| :---: | :---: | :---: | :---: |
| 4. TRAINING REQUIREMENTS (For SSgt/TSgt also consider PME, Off-duty Education, Technical Growth, Upgrade Training) |  |  |  |
| Consider Upgrade, Ancillary, OJT and Readiness (Limit text to 2 $\square$ Does Not Meet $\square$ Meets $\square$ Above Average <br> - Aggressively pursued advanced computer tng: <br> - Focused on self-improvement; completed c | arly Exceeds <br> mpleted 22 <br> algebra | crosoft CBTs--in <br> --garnered 3-cre | 3 capabilities CAF Degree |
| 5. TEAMWORK/FOLLOWERSHIP (For SSgt/TSgt also consider Leadership, Team Accomplishments, Recognition/Reward Others) |  |  |  |
| Consider Team Building, Support of Team, Followership (Limit te $\square$ Does Not Meet $\square$ Meets $\square$ Above Average <br> - Executed reception/beddown of 12 Elmendo <br> - Implemented WG typhoon sheltering plan; p | nes) <br> arly Exceeds <br> B F-22s/3 <br> ted 81 acft | sys Coordinat eqpt worth $>\$ 6$ | AEF tng msn d by MOS/CC |
| 6. OTHER COMMENTS |  |  |  |
| Consider Promotion, Future Duty/Assignment/Education Recommendations and Safety, Security \& Human Relations (Limit text to 2 lines) <br> - MRC Sr Controller for ORE 11-4; relayed status of 81 acft to WG CC--lauded w/MOC "Top Performer" Awd <br> - MOC SME! Highly effective in all tasks; earned SQ Specialist of Mo Awd, Oct/Dec '10--promotion deserved |  |  |  |
| IV. RATER INFORMATION |  |  |  |
| NAME, GRADE, BR OF SVC, ORGN, COMMAND AND LOCATION | DUTY TITLE <br> Weapons | em Coordinator | $\begin{array}{\|l\|} \hline \text { DATE } \\ 27 \text { Jun } 2011 \end{array}$ |
|  | SSN | SIGNATURE |  |
| AF FORM 910, 20080618 PREVIOUS E | RE ObSOLE | PRIVACY ACT FOR OFFICIA | ation in this form is he Privacy Act of 1974. |


I. RATEE IDENTIFICATION DATA (Refer to AFI 36-2406 for instructions on completing this form)

3. KEY DUTIES, TASKS, AND RESPONSIIBLITIES (Limit text to 4 lines)

- Responsible for acft mx/servicing on two E-3 Sentry Airborne Warning/Control System acft valued at \$540M - Performs acft ground handling/launch/recovery/preflight/post flight inspections; ensures acft mission capability
- Responsible for complete/accurate forms entries/Integrated Maintenance Data System documentation integrity
- Coordinates with production for specialist $\mathrm{mx} /$ verifies mission system configurations prior to flight operations
III. PERFORMANCE ASSESSMENT

1. PRIMARY/ADDITIONAL DUTIES (For SSgt/TSgt also consider Supervisory, Leadership and Technical Abilities)

Consider Adapting, Learning, Quality, Timeliness, Professional Growth and Communication Skills (Limit text to 4 lines)


- Successfully launched and recovered 57 sorties/387 flying hrs Jul-Sep '09--pivotal to 961 AMU of the Qtr awd - Facilitated escorts; secured $\$ 28 \mathrm{M} \mathrm{C-130H} \mathrm{mx}$ hangar construction site--strengthened $\mathrm{mx} /$ transport capabilities - Coord'd manual eng start as ground man between pilot/tech; ensured acft/prsnl safety--guaranteed C2 msn sortie - ID'd fuel leak during refuel; swiftly initiated acft emergency shutdown procedure--averted hazardous fuel spill 2. STANDARDS, CONDUCT, CHARACTER \& MLITARY BEARING (For SSgtTTSgt also consider Enforcement of Standards and Customs \& Courtesies) Consider Dress \& Appearance, Personal/Professional Conduct On/Off Duty (Limit text to 2 lines)
$\square$ Does Not Meet $\square$ Meets $\square$ Above Average $\square$ Clearly Exceeds
- Volunteered to relocate avalanche refugees within Bagram afld--provided safe shelter/provision during crisis - Donated time for runway cleanup after emergency landing; eliminated potential FOD--negated acft eng mishaps 3. FITNESS (Maintains Air Force Physical Fitness Standards) (For referrals, limit text to 1 line)

| Exempt |  |  |
| :---: | :---: | :---: |
| 4. TRAINING REQUIREMENTS (For SSgt/TSgt also consider PME, Off-duty Education, Technical Growth, Upgrade Training) |  |  |
| Consider Upgrade, Ancillary, OJT and Readiness (Limit text to 2 $\square$ Does Not Meet $\square$ Meets $\square$ Above Average <br> - Dedicated spare time to learn Japanese via Ras <br> - Completed afld mgmt ops tng; instructed 6 L | arly Exceeds <br> a Stone; completed 13 cr operators classes--10+ pr | untry relations fd ops safety |
| 5. TEAMWORK/FOLLOWERSHIP (For SSgt/TSgt also consider Leadership, Team Accomplishments, Recognition/Reward Others) |  |  |
| Consider Team Building, Support of Team, Followership (Limit text to 2 lines) $\square$ Does Not Meet $\square$ Meets $\square$ Above Average Clearly Exceeds <br> - Performed helicopter cargo liaison duties; coord'd/oversaw $8 / 8$ movements--safeguarded $\$ 1.2 \mathrm{M}$ eqpt account <br> - Trnd specialists on acft tire change; increased mx capability by $30 \%$--helped negate AMU manning deficiency |  |  |
| 6. OTHER COMMENTS |  |  |
| Consider Promotion, Future Duty/Assignment/Education Recommendations and Safety, Security \& Human Relations (Limit text to 2 lines) <br> - Supplied flawless escort spt for X-ray team on $\$ 43 \mathrm{M}$ ramp project--notably achieved $100 \%$ night time security <br> - Trnd four escort prsnl on flt line ECP secure access procedures; guaranteed AEF rotation continuity--promote! |  |  |
| IV. RATER INFORMATION |  |  |
| NAME, GRADE, BR OF SVC, ORGN, COMMAND AND LOCATION | DUTY TITLE | $\begin{aligned} & \hline \text { DATE } \\ & 2 \text { Sen } 2010 \end{aligned}$ |
|  | SSN |  |
| AF FORM 910, 20080618 PREVIOUS ED | Re ObSOLETE ${ }^{\text {PRIV }}$ | tion in this form is e Privacy Act of 1974 |


I. RATEE IDENTIFICATION DATA (Refer to AFI 36-2406 for instructions on completing this form)


- Discovered cut MLG tire on quick-turn insp; changed tire in $50 \%$ of ETIC--effort ensured acft turned w/o delay
- Responded to aircraft IFE; prepared parking spot and guided fire truck to safe position--ensured aircrew safety
- Detected leaking leading edge actuator; assisted hydro with removal/installation--acft returned FMC $<2 \mathrm{hrs}$
- Found six loose cowl rivets; coordinated removal/replacement--thwarted possible FOD damage to $\$ 1.7 \mathrm{M}$ eng

Consider Dress \& Appearance, Personal/Professional Conduct On/Off Duty (Limit text to 2 lines)

- Attention to detail; received six zero defect Quality Assurance assessments--bolstered shop's $92 \%$ pass rate - Dedicated to self improvement; finished 9 semester hrs at American Military University--maintained 3.5 GPA

3. FITNESS (Maintains Air Force Physical Fitness Standards) (For referrals, limit text to 1 line)

## Does Not Meet <br> Meets <br> Exempt

4. TRAINING REQUIREMENTS (For SSgt/TSgt also consider PME, Off-duty Education, Technical Growth, Upgrade Training)

Consider Upgrade, Ancillary, OJT and Readiness (Limit text to 2 lines)


- Performed outstanding during Operational Readiness Exercise; generated aircraft in 5 hours--"Excellent" rating - Exceeded req's; completed 5-lvl upgrade 5 month's ahead of peers/scored $91 \%$ on EOC--eased 5-lvl workload

5. TEAMWORK/FOLLOWERSHIP (For SSgt/TSgt also consider Leadership, Team Accomplishments, Recognition/Reward Others)

Consider Team Building, Support of Team, Followership (Limit text to 2 lines)


- Selected for short notice TDY to Nellis; supported $100 \%$ MC rate--contributed to 22 eff sorties/ 100 flight hrs - Selfless individual! Worked weekend duty for fellow airman with family emergency--filled manning shortfall 6. OTHER COMMENTS

Consider Promotion, Future Duty/Assignment/Education Recommendations and Safety, Security \& Human Relations (Limit text to 2 lines)

- Volunteered for Airman Against Drunk Driving; provided nine rides--assured safety of personnel/zero DUI's - Outstanding performer; safely completed 85 refuels/70 insps; sets high standard for peers to emulate--promote! IV. RATER INFORMATION

NAME, GRADE, BR OF SVC, ORGN, COMMAND AND LOCATION


AF FORM 910, 20080618




